November 2021 Hamburg, Germany

Virtual Meet & Greet, BYO Coffee

08:00 - 09:00

Chairman's Welcome & Introduction

09:00 - 09:10 All Delegates

Participants

Jesper Kjaedegaard - Partner/ Chairman, Mercator International / Global Liner Shipping

The Fallout from COVID-19 and the State of Play

09:10 - 09:30 All Delegates

To help us set the scene, Jan will walk us through the fluctuations of the maket this year, what they meant in terms of impact and more importantly, what trends we can gleam and how they are likely to set us up for 2022

Participants

Jan Tiedemann - Senior Analyst Liner Shipping and Ports, Alphaliner / BRS Hamburg

The Human Toll: COVID-19 and the crew change crisis

09:30 - 09:45 All Delegates

In this session we take a look at the evolution of the crew change crisis and the toll it took on seafarers, crew managers and the business. We also consider the measures that have been put in place and the role of responsible owners and evaluate their efficiency, given that crew changes will remain a feature of Operations in 2021 and likely reverberate until much later.

Participants

Franck Kayser - Group Managing Director, V.Ships

Getting Back on Track: Schedule Reliability

09:45 - 10:05 All Delegates

Going further than simply defining the post-COVID "New Normal", this is a crucial time for Liners as the industry has reached a point where it must define for itself the means and strategies to achieve two of the most challenging goals: decarbonisation and constant improvement of the quality of service. Here we focus on the the latter since the crisis has accentuated the problems that were already there, negatively impacting on service reliability.

This session will discuss what is missing and what are some instruments operators might use to increase service reliability.

Industry Panel | Capacity, Consumer Trends and Plans for 2022

10:05 - 10:50 All Delegates

At the end of a difficult year, we bring industry leaders together to give their views on:

- financial performance, market fluctuations and investment
- the orderbook and when we are likely to see the impact on capacity, rates and service reliability
- · operational challenges
- consumer trends what are we likely to see in 2022?

Participants

Moderator: Jesper Kjaedegaard - Partner/ Chairman, Mercator International / Global Liner Shipping

Audience O&A

10:50 - 11:00 All Delegates

In this session we take your questions to the speakers who have presented earlier.

Participants

Moderator: Jesper Kjaedegaard - Partner/ Chairman, Mercator International / Global Liner Shipping

Break for Coffee and Networking in the Virtual Exhibition

11:00 - 11:45

The Orderbook and Likely Impact on the Market

11:45 - 12:05 All Delegates

This session delves into the orderboook for an insightful analysis on who is spending money on what exactly, to determine what the capacity landscape is likely to look like, at least for the life duration of these new assets and what this means for the market and BCOs in particular.

The Charter Market Outlook

12:05 - 12:25 All Delegates

Since freight and charter markets can't exist apart, just as surely as they can't always live together, we take a look at the dynamics of the charter market over the past year and what it can tell us about the state and direction of the liner business.

Idle Fleet and Lanes Traffic Analysis

12:25 - 12:45 All Delegates

Jonas will present an overview of the report compiled by Danish Ship Finance in 2021.

Break for Lunch and Networking the Virtual Exhibition

12:45 - 13:45

Bridging the Gap:Ports Infrastructure and Data Management

13:45 - 14:05 All Delegates

Undeniably, it's been a couple of very challenging years for ports and terminals highlighting the importance of infrastructure, automation and data management as a crucial aspect of of the liner business. We take a look at some of the solutions proven to work and what can be done further.

Container Trading | Demand Trends, Leasing vs Owning

14:05 - 14:25 All Delegates

We now turn to the analysis of box availability, trends and the impact on service over the past year, as well as what we can forecast happening in 2022.

Ports Panel: Services and Congestion

14:25 - 15:10 All Delegates

Congestion at ports has been reported as one for the main challenges since the sanitary crisis started, a problem which, in some cases has been a remains a constant fixture of the business. This panel will look at investments made in automation and infrastructure at ports and terminals, as well as future improvements aimed at streamlining operations and ultimately, the services provided to liners.

What is on the horizon for terminal operations and where are we likely to see the biggest bottlenecks?

Audience O&A

15:10 - 15:20 All Delegates

Coffee Break

15:20 - 15:50

Global Liner Shipping Conference

SESSIONS2021 AGENDA - DAY 1 - 29/11/2021

November 2021 Hamburg, Germany

Rethinking the Supply Chain: How much resilience should we build into the system?

15:50 - 16:15 All Delegates

A lot of effort and money has been diverted to streamlining the supply chain, while at the same time, the incidence and severity of Black Swan events have been on the rise. Time has come to ask: how much resilience do we want to build into our supply chains and what is the cost of getting it wrong?

Participants

Lars Jensen - CEO, Partner, Vespucci Maritime

Supply Chain Panel

16:15 - 17:00 All Delegates

Following from the previous session, we take a broader look at the integrity of our supply chains to ask:

- what were the pressure points COVID-19 has exposed?
- what are the tools and strategies supply chain actors have employed to alleviate tensions and deliver services to the market?
- who is winning and losing and what to look out for in 2022?

Audience Q&A and Close of Day 1

17:00 - 17:10 All Delegates

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15:00	15:10 - Audience Q&A 15:20 - Coffee Break 15:50 - Rethinking the Supply Chain: How much resilience should we build into the system?
16:00	16:15 - Supply Chain Panel
17:00	17:00 - Audience Q&A and Close of Day 1

SESSIONS 2021 AGENDA - DAY 2 - 30/11/2021

November 2021 Hamburg, Germany

Welcome Coffee

08:30 - 09:00

Welcome Back & Recap

09:00 - 09:05 All Delegates

Participants

Jesper Kjaedegaard - Partner/ Chairman, Mercator International / Global Liner Shipping

Keynote | The Green (R)Evolution: Playing the long game

09:05 - 09:25 All Delegates

Sustainability is increasingly starting to dominate both the public and political discourse, as well as policies and commercial strategies. With the 2050 decarbonisation goals shaping the future of shipping, we asked this leading operator to map out their course for the Green (R)Evolution .

Future Fuels - Understanding the Key to decarbonisation

09:25 - 09:45 All Delegates

Part of the complexity of the sustainability conversation in liner shipping is the lack of consensus about what *THE* future fuel is. In support of the previous conversation, we turn to one of the leading providers of science and intelligence on this topic to shed some light on propulsion, emissions and how to build your strategy for 2050.

Decarbonisation: The essential check-in on the 2050 goals

09:45 - 10:35 All Delegates

This industry panel will aim to take the discussion on decarbonisation from the realm of crystal ball predictions, to a practical discussion around what know, for sure right now, what information is still missing and points to consider as we set out a plan of action for 2050.

- · lessons from the Sulphur Cap implementation
- cross-sector collaboration
- · notable initiatives and projects deployed

Participants

Moderator: Jesper Kjaedegaard - Partner/ Chairman, Mercator International / Global Liner Shipping

Audience Q&A

10:35 - 10:45 All Delegates

Morning Coffee and Networking Break

10:45 - 11:15

The Carbon Levy: Lessons from the BAF surcharge application

11:15 - 11:35 All Delegates

Digital Transformation And the Sustainability Drive: Data analytics and emissions control

11:35 - 11:55 All Delegates

In the drive to enhance the sustainability of our business, a good place to start is answering the questions: do you know, accurately and reliably the amount and nature of emissions? And from there, do you have the information on how to improve the numbers? These are questions that data analytics were born to solve and we will now take a look at the intersection of data management and sustainability.

Digitalisation and Delivered Benefits: The real status of Digital Transformation

11:55 - 12:15 All Delegates

One of the most frequent comments we have heard form our colleagues in the industry with regards to the state of digital transformation in our business is "We must separate the promise from implemented, proven solutions. Show me what *IS*, rather than what *CAN BE*". In this session SAP will present a case study that does just that!

Update on the e-Bill of Lading

12:15 - 12:35 All Delegates

Audience Q&A

12:35 - 12:45 All Delegates

Networking lunch in the Exhibition

12:45 - 13:30

Update on Data Standardization: Track and Trace adoption and the next phase

13:30 - 13:50 All Delegates

DCSA has stated: "Widespread adoption of DCSA standards will advance the industry in terms of visibility and real-time responsiveness, resulting in greater reliability and a better customer experience." We have invited them back to give us a timely update on their progress and what's next for alignment in the industry.

The Next Phase of Digitization and Automation in Liner Shipping

13:50 - 14:35 All Delegates

No matter on which side of the digitisation discussion you find yourself, the industry is pushing forward with investment in automation and smart business tools. COVID-19 has created the ultimate litmus test for digitisation and will start by taking stock of the areas it has delivered, vs the ones in which it was lacking and the we discuss what the next is, or should be.

Participants

Moderator: Jesper Kjaedegaard - Partner/ Chairman, Mercator International / Global Liner Shipping

Industry Collaboration 4.0

14:35 - 15:20 All Delegates

Audience Q&A

15:20 - 15:35 All Delegates

Chairman's closing remarks

15:35 - 15:40 All Delegates

Fragmentation, Integration, Consolidation: What is on the horizon for regional trade?

Participants

Jesper Kjaedegaard - Partner/ Chairman, Mercator International / Global Liner Shipping

Close of Conference

15:40 - 15:45

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